### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

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## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): June 4, 2019 (June 4, 2019)

#### MACK-CALI REALTY CORPORATION

(Exact Name of Registrant as Specified in Charter)

Maryland

(State or Other Jurisdiction of Incorporation)

1-13274

(Commission File Number)

22-3305147

(IRS Employer Identification No.)

Harborside 3, 210 Hudson St., Ste. 400 Jersey City, New Jersey 07311 (Address of Principal Executive Offices) (Zip Code)

(732) 590-1010

(Registrant's telephone number, including area code)

#### MACK-CALI REALTY, L.P.

(Exact Name of Registrant as Specified in Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

333-57103

(Commission File Number)

22-3315804

(IRS Employer Identification No.)

Harborside 3, 210 Hudson St., Ste. 400

Jersey City, New Jersey 07311

(Address of Principal Executive Offices) (Zip Code)

(732) 590-1010

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the satisfy the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any of the following processing the filing obligation of the registrant under any obligation of the filing obligation obligation obligation obligation obligation obligation obligation obliga	rovisions (ee
General Instruction A.2. below):	

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))							
Securities Registered Pursuant to Section 12(b) of the Act:							
Title of each class	Trading Symbol(s)	Name of each exchange on which registered					
Common Stock, par value \$0.01	CLI	New York Stock Exchange					

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD

Beginning on June 4, 2019, Mack-Cali Realty Corporation, a Maryland corporation (the "General Partner") and the general partner of Mack-Cali Realty, L.P. (the "Company," and together with the General Partner, the "Registrants"), will participate in investor meetings and the NAREIT REITweek Investor Conference at which members of the General Partner's management will make a presentation to investors. A copy of the General Partner's investor presentation is furnished herewith as Exhibit 99.1.

#### Limitation of Incorporation by Reference

In accordance with General Instruction B.2. of Form 8-K, this information, including Exhibit 99.1 furnished herewith, is furnished pursuant to Item 7.01 and shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be incorporated by reference into a filing under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act. The information in this Item 7.01 of this Current Report on Form 8-K (including the exhibit hereto) will not be deemed an admission as to the materiality of any information required to be disclosed solely to satisfy the requirements of Regulation FD.

#### Cautionary Statements

This Current Report on Form 8-K, including the exhibits furnished herewith, contains "forward-looking statements" within the meaning of Section 21E of the Exchange Act. Such forward-looking statements relate to, without limitation, our future economic performance, plans and objectives for future operations and projections of revenue and other financial items. Forward-looking statements can be identified by the use of words such as "may," "will," "plan," "potential," "project," "should," "expect," "anticipate," "estimate," "target," "continue" or comparable terminology. Forward-looking statements are inherently subject to certain risks, trends and uncertainties, many of which we cannot predict with accuracy and some of which we might not even anticipate. Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions at the time made, we can give no assurance that such expectations will be achieved. Future events and actual results, financial and otherwise, may differ materially from the results discussed in the forward-looking statements as a result of various factors, including those listed in Exhibit 99.1 on page 2 and incorporated by reference herein. Readers are cautioned not to place undue reliance on these forward-looking statements. Unless required by U.S. federal securities laws, we do not intend to update any of the forward-looking statements to reflect circumstances or events that occur after the statements are made or to conform the statements to actual results. The information contained in this Current Report on Form 8-K, including the exhibit filed herewith, should be viewed in conjunction with

the consolidated financial statements and notes thereto appearing in the Registrants' Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q.

In connection with the foregoing, the Registrants hereby furnish the following document:

Item 9.01	Financial Statements and Exhibits		
(d) Exhibits			
Exhibit Number	r	Exhibit Title	
99.1	Investor Presentation.		
		3	

#### EXHIBIT INDEX

Exhibit Number	Exhibit Title
99.1	Investor Presentation.
	4

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, each registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: June 4, 2019

Dated: June 4, 2019

MACK-CALI REALTY CORPORATION

/s/ Gary T. Wagner

Gary T. Wagner General Counsel and Secretary

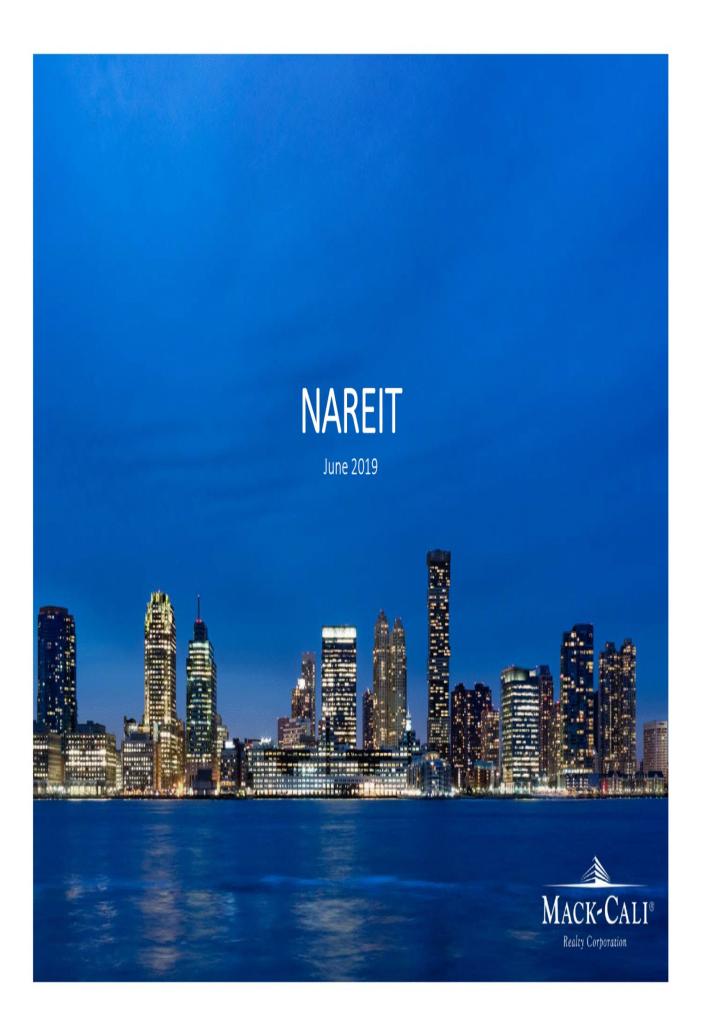
MACK-CALI REALTY, L.P.

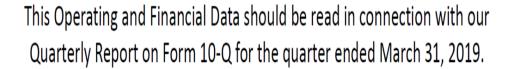
Mack-Cali Realty Corporation,

its general partner

/s/ Gary T. Wagner Gary T. Wagner By:

General Counsel and Secretary





Statements made in this presentation may be forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements can be identified by the use of words such as "may," "will," "plan," "potential," "projected," "should," "expect," "anticipate," "estimate," "target," "continue" or comparable terminology. Forward-looking statements are inherently subject to certain risks, trends and uncertainties, many of which we cannot predict with accuracy and some of which we might not even anticipate, and involve factors that may cause actual results to differ materially from those projected or suggested. Readers are cautioned not to place undue reliance on these forward-looking statements and are advised to consider the factors listed above together with the additional factors under the heading "Disclosure Regarding Forward-Looking Statements" and "Risk Factors" in our annual reports on Form 10-Q, which are incorporated herein by reference. We assume no obligation to update or supplement forward-looking statements that become untrue because of subsequent events, new information or otherwise.

## Our Investment Strategy

#### Thesis

NJ Waterfront transit hubs will experience unparalleled growth as more seek value, connectivity &

#### Value Proposition

Access to New York & professional hubs, discount to NYC, room to grow as millennials start families, tax benefits

#### Strategy

Dominate core submarkets, take advantage of operational synergies

#### Execution

Concentrated investment along high barrier-to-entry markets



### Result: Leading residential and office owner along New Jersey's Waterfront

Residential Units <sup>(1)</sup> :	4,419	Office Buildings (3):	7
Residential Land (Units) (2):	6,309	Office SF <sup>(3)</sup> :	4,908,379
Residential Market Share Today:	12%	Office Market Share:	29%
Operating Hotel Keys	514	In-Construction Hotel Keys	208

<sup>(1)</sup> Includes operating (2,996 units) & in-construction (1,423 units). Excludes 372 key Hotel.

<sup>(2)</sup> Reflects reduction of 750 units resulting from the development start of 25 Christopher Columbus, as well as the redesign of three of our Port Imperial future developments (net increase of 71 units).

<sup>(3)</sup> Excludes GWB Portfolio: 1 Bridge Plaza (200,000 SF).

# Dual Platforms Form One Strategy: The Waterfront



#### Residential

Office

\$5.3 billion
Market Capitalization
\$3.6 billion

Net Asset Value

7,770

Operating Residential Units/Keys (1)

96.3%

% Leased Residential Units

2,155

In-Construction Residential Units/Keys (2)

6.08%

In-Construction Avg Development Yield (3)

\$47.09

Average Waterfront Rent PSF

12%

Residential Waterfront Market Share

11.6 million

SF Office Space (Excl. Flex Portfolio)

80.9%

% Leased (Excl. Non-Core)

9.9% 30.9%

FY 2018 Cash/GAAP Rental Rate Roll-Up (Excl. Non-Core)

Mack-Cali: \$38.85 Market: \$45.00 Premium: 16%

Waterfront Avg Base Rents vs. Market Asking Rent

Mack-Cali: \$31.21 Market: \$33.00 Premium: 3%

Suburban Avg Base Rents vs. Market Asking Rent

29%

Office Waterfront Market Share

<sup>(1)</sup> Includes RRT operating portfolio (6,879 units), including Soho Lofts (377 units) (acquired April 1, 2019), Residence Inn (164 keys) and Hyatt Jersey City (350 keys).

<sup>(2)</sup> Excludes The Residence Inn (164 keys).

<sup>(3)</sup> Excludes Marriott Hotels at Port Imperial (372 units). In-construction avg development yield including hotels 6.52%.

# Comprehensive Transformation 1Q19 2Q15 115 40 (65% Reduction) 3,800 9,203 (142% Increase) 130 (96% Reduction) 3,026 \$75.4 million (427% Increase) \$14.3 million \$3.9 billion \$5.3 billion (36% Increase) 5.67% 3.93% (31% Reduction) 2.8 (4% Increase) \$40.8 million (12% decrease) \$24.5 million \$26.4-million (8% increase)

# NOI Evolution -40/40/20

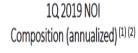
Through the executed disposition program, strategic acquisitions and residential development, the Company has and will continue to dramatically shift its NOI composition:

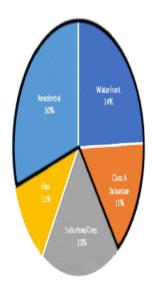
40% Residential

40% Waterfront & Class A Office

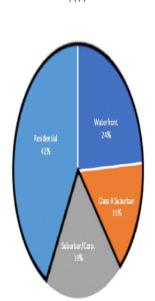
20% Suburban







Projected NOI W/ Near-Term CIP Stabilized, Flex Sale & Acquisitions
(1) (3)



Total Portfolio NOI: \$357M Preferred Segments: 37%

Total Portfolio NOI (4): \$337M Preferred Segments: 69% Total Portfolio NOI: \$343M Preferred Segments: 81%

<sup>(1)</sup> See Total Portfolio NOI reconciliation and Information on Net Operating Income (NOI) on p.30. Numbers may not add due to rounding.

<sup>(2)</sup> Annualized 1Q 2019 corporate NOI includes income (expense) attributed to entities not directly associated with assets in the portfolio.

<sup>(3)</sup> Includes pro forma acquisitions of Soho Lofts (Jersey City, NJ) (acquired April 1, 2019). Excludes NOI from 25 Christopher Columbus of \$28 million, expected to stabilize 3Q 2023

<sup>(4)</sup> The Annualized 1Q 2019 Total Portfolio NOI is not meant to approximate FY 2019 Total Portfolio NOI

# NAV 1Q 2019 (Unaudited)

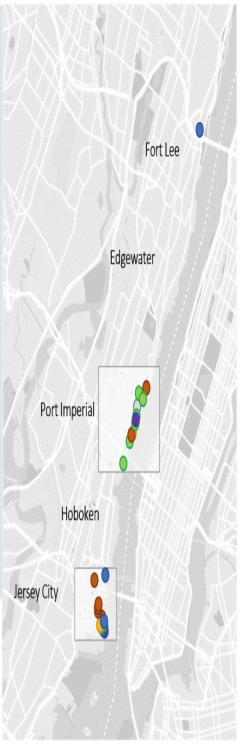
\$ in millions (except per share amounts)

					NAV Calcul	ation (2)				Net Value	Range (3)
	Rentable SF/	10 2019	Cap Rate	Gross Asset	<u>Gross Per</u>	Property	Third Party	Discounting	Net Asset	High	Low
	Apt Units	Annualized NOI (1)		<u>Value</u>	SF/Unit (10)	Debt	Interests	(12)	<u>Value</u>		
				(A)		(B)	(C)	(D)	(A-B-C-D)		
Office Portfolio	MSF			' ′		. ,	, ,	, ,			
Hudson Waterfront (Jersey City, Hoboken)	4.908	\$74.2	4.2%	\$1,780	\$363	(\$250)	\$0	\$0	\$1,530	\$1,773	\$1,339
Class A Suburban (Metropark, Short Hills)	2.155	42.4	6.6%	644	299	(125)	0	0	519	572	474
Suburban	4.047	54.5	8.9%	614	<u>152</u>	0	0	0	614	650	581
Subtotal (1)(4)	11.110	\$171.1		\$3,038	\$273	(\$375)	\$0	\$0	\$2,663	\$2,995	\$2,394
Non-Core (5)	0.507			48		0	0	0	48	48	48
Hotel and Other JV Interests (6)				176		(113)	(33)	0	30	30	30
Harborside Plaza 4				90		0	0	0	90	90	90
Wegman's & Retail (1)(7)				56		0	0	0	56	56	56
Land (8)				33		0	0	0	33	33	33
Repositioning Properties (9)				30		0	0	0	30	30	30
1031 Balances & Other Receivables (at cost)				279		<u>0</u>	0	<u>0</u>	279	279	279
Office - Asset Value	11.617			\$3,749		(\$488)	(\$33)	\$0	\$3,229	\$3,561	\$2,960
Less: Office Unsecured Debt									(1,165)	(1,165)	(1,165)
Less: Office Preferred Equity/LP Interests									(53)	(53)	SECURITION OF THE PARTY OF THE
Total Office NAV	11.617								\$2,011	\$2,343	\$1,742
Residential Portfolio	<u>Units</u>	Stabilized NOI									
Operating Properties - Wholly-Owned/Consolidated	4,268	\$94.1	4.8%	\$1,941	\$455	(\$1,082)	(\$45)	(\$5)	\$809	\$908	\$740
Operating Properties - Unconsolidated JVs (10)	2,611	55.6	4.5%	1,245	477	(619)	(318)	(5)	303	339	267
In-Construction Properties (11)	1,571	46.6	5.2%	891	567	(424)	(88)	(79)	300	322	263
Land <sup>(9)</sup>	8,686			471	54	0	(103)	0	368	386	349
Fee Income Business, Tax Credit, & Excess Cash				<u>35</u>				111	35	<u>35</u>	<u>35</u>
Residential - Asset Value (13)	17,136			\$4,583		(\$2,125)	(\$554)	(\$89)	\$1,815	\$1,990	\$1,654
Less: Rockpoint Interest									(\$327)	(\$333)	(\$323)
Plus: Additional Residential Holdings	750			<u>117</u>	156	0	0	0	<u>117</u>	<u>124</u>	<u>112</u>
Total Residential NAV	17,886			\$4,700		(\$2,125)	(\$554)	(\$89)	\$1,605	\$1,781	\$1,443
Total Mack-Cali NAV									\$3,616	\$4,124	\$3,185
Approximate NAV / Share (100.9MM share	es) <sup>(14)</sup>								\$35.82	\$40.85	\$31.54

# **Waterfront Concentration**

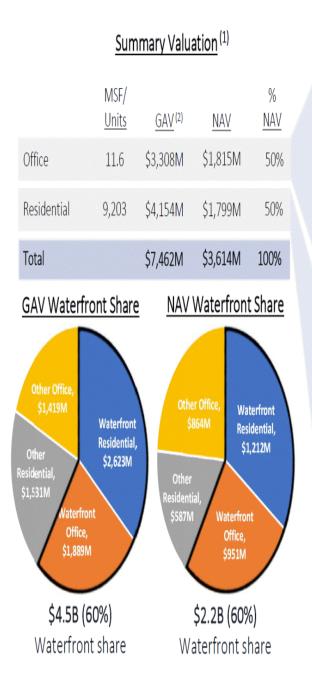
Waterfront Holdings	<u>!</u>	GAV (1)	PSF/ <u>Unit</u>
8 Operating Office (2)	5,108,379 SF	\$1,812M	\$355
7 Operating Resi <sup>(3)</sup>	2,996 Units	\$1,489M	\$496,996
2 Operating Hotels	514 Keys	\$159M	\$309,339
2 In-Construction Resi	1,423 Units	\$495M	\$347,857
1 In-Construction Hotel	208 Keys	\$103M	\$495,192
11 Land Parcels	6,309 Units	\$454M	\$71,961
Total Waterfront Holdings		\$4,512M	
		60%	Total GAV





See Gross & Net Asset Value Notes on p.24 and 25, as well as Information on Gross Asset Value (GAV) & Net Asset Value (NAV) on p.25.
 Includes 1 Bridge Plaza (200,0005F).
 Includes Soho Lofts (377 units), acquired April 1, 2019.

# Two Platforms = One Strategy: The Waterfront



Office	GAV	<u>NAV</u> (3)
Waterfront	\$1,889M	\$951M
Short Hills & Metropark	\$612M	\$291M
Suburban/Other	\$807M	\$573M
Total Office	\$3,308M	\$1,815M
Total Office	\$3,308M	\$1,815

523M	\$1,212M
915M	\$311M
516M	\$276M
154M	\$1,799M
	516M

<sup>(1) 1</sup>Q 2019 NAV adjusted to account for the acquisition of Soho Lofts (closed April 1, 2019).

<sup>[2]</sup> GAV represents total gross asset valuation with adjustments for 3rd party value. See Gross & Net Asset Value Notes on p.24 and 25, as well as information on Gross Asset Value (GAV) & Net Asset Value (NAV) on p.25.

Unsecured debt allocated pro rata across office portfolio.
 Rockpoint interest allocated pro rata across residential portfolio, excluding 25 Christopher Columbus and 107 Morgan, owned outside of RRT.

## Waterfront: Residential Market Share

The Company is the largest institutional owner of operating class A residential and developable land, controlling approximately 12% of the current market and 30% of the potential market

	Comparable		Market	Roseland Waterfront Operating Portfolio:		
	Properties	Units	Share		Units	Ownership
LeFrak Organization	15	4,714	19%	2015:	2,069	20%
Ironstate <sup>(1)</sup>	12	4,395	17%	2019:	2,996	82%
Roseland <sup>(2)</sup>	7	2,996	12%		+927	+62%
Kushner Real Estate Group	5	2,163	9%	Pocolo	and Duildo	ut (Units):
Equity Residential	6	1,725	7%	NOSCIA	illa bullao	ut (OIIItS).
Prudential	5	1,379	5%	Current	Portfolio:	2,996
Hartz Mountain	2	822	3%	In-Const	ruction:	1,423
Avalon Bay	2	722	3%	Pipeline	(2019-20	20): 1,653
Other	<u>33</u>	<u>7,194</u>	28%	Addition	nal Units:	<u>4,585</u>
Waterfront Total	85	25,340	100%		: Portfolio: <b>Market</b>	: 10,728 Share <sup>(3)</sup>

<sup>(1)</sup> Ironstate portfolio total includes 2 joint ventures also accounted in Kushner Real Estate Group portfolio total (770 units). Waterfront total accounts for this overlap.

<sup>(2)</sup> Includes Soho Lofts (377 units), acquired April 1, 2019

<sup>(3)</sup> Reflects reduction of 750 units resulting from the development start of 25 Christopher Columbus, as well as the redesign of three of our Port Imperial future developments (net increase of 71 units).

## Waterfront: Office Market Share

Office leasing velocity along the Waterfront has increased, with 1.5MSF of deals currently being toured. Mack-Cali is well positioned for large-scale tenants, as the Company controls 50% of blocks >100KSF

	Comparable Properties	SF	Market Share
Mack-Cali <sup>(1)</sup>	7	4.9MSF	29%
LeFrak	6	3.9MSF	23%
SJP Properties	3	1.4MSF	8%
Goldman Sachs	1	1.4MSF	8%
Bentell Kennedy	1	1.1MSF	7%
Spear Street Capital	2	0.9MSF	5%
John Hancock	1	0.7MSF	4%
Columbia Property Trust	1	0.6MSF	4%
Other Owners	8	2.0MSF	12%
Waterfront Total (2)	30	16.9MSF	100%

<sup>(1)</sup> Excludes GWB Portfolio: 1 Bridge Plaza (200,000 SF).

<sup>(2)</sup> Source: JLL Hudson Waterfront Skyline Report - December 18, 2018.

## Waterfront Value Proposition

We believe that large mark-to-market gain and rents have room to grow while still at a significant discount to those in Manhattan:



Residential <sup>(1)</sup>: **34%** increase in disposable income Office: **35%** rent per square foot savings

### Harborside

Residential: \$50.00 PSF Office: \$45.00 PSF

#### Financial District

Residential: \$70.00 PSF Office (2): \$69.00 PSF





<u> Hoboken – 111 River</u>

Residential: \$55.00 PSF Office: \$52.00 PSF

#### Midtown South

Residential: \$80.00 PSF Office (2): \$93.00 PSF



Residential <sup>(1)</sup>: **44%** increase in disposable income Office: **44%** rent per square foot savings



Residential: \$42.00 PSF

Office: \$55.00 PSF

Port Imperial

#### Midtown

Residential: \$75.00 PSF Office (2): \$89.00 PSF



Residential <sup>(1)</sup>: **51%** increase in disposable income Office: **38%** rent per square foot savings

## Successful 2018 Deliveries

The Company delivered **1,212 units** to the marketplace in 2018, which are collectively **96.0%** leased as of May 26, 2019, up from **87.6%** as of February 25, 2019

• Highlighting this success is the absorption of RiverHouse 11. The property opened on July 6, 2018, stabilized within 3 months in October, and is currently leased at 99.0% (292 units)

	RiverHouse 11	Portside 5/6	Signature Place 145 Front Stree		<u>nt Street</u>	Metropolitan Lofts	
				Phase I	Phase II		Total <u>Deliveries</u>
Units	295	296	197	237	128	59	1,212
Location	Weehawken, NJ	East Boston, MA	Morris Plains, NJ	Worces	ter, MA	Morristown, NJ	
Commenced Operations	July 6, 2018	May 4, 2018	March 24, 2018	February 24, 2018	July 23, 2018	April 23, 2018	
Units Absorbed	292	295	197	225	96	59	1,164
Percent Leased	99.0%	99.7%	100.0%	94.9%	75.0%	100.0%	96.0%
Development Yield	6.60%	6.40%	6.68%	6.2	1%	6.72%	6.45%
Stabilized Cash Flow (1)	\$3.5 million (2)	\$3.2 million	\$1.4 million	\$3.2 r	nillion	\$0.3 million	\$11.6 million

<sup>(1)</sup> Represents projected stabilized NOI after debt service. See p.30 for Information on Net Operating Income (NOI).

<sup>(2)</sup> Reflects \$100 million permanent loan secured in 4Q 2018, with excess proceeds of \$24 million at an effective rate of 4.52%.

<sup>(3)</sup> Reflects \$97 million permanent loan secured in 4Q 2018, with excess proceeds of \$24 million at an effective rate of 4.56%.

# Waterfront Residential Development Outperformance

The Company had record velocity on recent Waterfront deliveries (1,368 units):

	2016	2017	2018	
				Total Waterfront
	<u>M2</u>	<u>Urby</u>	RiverHouse 11	<u>Deliveries</u>
Units:	311	762	295	1,368
Location:	Jersey City	Jersey City	Port Imperial	
Initial Occupancy:	June 2016	March 2017	July 2018	-
Lease-Up Period:	6 Months	6 Months	3 Months	-
Leases Per Month:	50 / Month	120 / Month	100 / Month	-
Rental Increases in Lease-Up:	8.9%	11.4%	8.6%	10.2%

Result: Allocate capital to Waterfront residential development

# Waterfront-Focused Development Pipeline

The Company's next round of construction deliveries and near-term starts are heavily weighted towards Waterfront (80% of aggregate total project cost)

	25 Columbus	Building 9	<u>Riverwalk C</u>	Chase III	233 Canoe Brook	
Units	750	313	360	326	198	
Location	Jersey City, NJ	Weehawken, NJ	West New York, NJ	Malden, MA	Short Hills, NJ	
Development Start	Q1 2019	Q3 2018	Q4 2017	Q3 2018	Q4 2018	
Initial Occupancy	Q2 2022	Q4 2020	Q4 2020	Q3 2020	Q4 2020	
Project Stabilization	Q4 2023	Q4 2021	Q1 2022	Q4 2021	Q3 2021	
Total Project Cost	\$470.5 million	\$142.9 million	\$191.5 million	\$99.9 million	\$99.6 million	
Projected NOI	\$28.1 million	\$9.0 million	\$11.7 million	\$6.0 million	\$5.9 million	
Development Yield	5.97%	6.32%	6.11%	6.05%	5.93%	

Waterfront Starts (2019-2020)

Location

Developable Units

Harborside 8	Park Parcel	Urby II
Jersey City	Port Imperial	Jersey City
679	224	1,500

In-Construction: 1,423 Units 2019-2020 Starts: 2,403 Units Total Waterfront Pipeline: 3,826 Units

# Office Vacancy is in Our Best Assets

- Mack-Cali will continue to invest in its best assets current plan \$149.7M
- As AFFO increases, we have and will allocate \$30M per annum
- The Company has 1 MSF to lease to 92% stabilization
- In-place rents on the Waterfront are currently 22% below asking

Building	SF	Vacant SF	In-Place Rents	Asking Rents	% Increase	Cap-Ex Plan	Spend to Date	Future Spend ('19 - '21)	Total Approx. Cost <sup>(4)</sup>
101 Hudson	1,246,283	274,087	\$37.33	\$47.00	25.9%	Restaurant, Lobby	\$0.0M	\$6.6M	\$6.6M
Harborside 1 (2)	399,578	205,512	34.62	47.00	35.8%	Re-skin	13.8M	59.5M	73.3M
Harborside 2 & 3 <sup>(3)</sup>	1,487,222	210,265	37.69	43.00	14.1%	Retail, External Improvements	30.1M	14.2M	44.3M
Harborside 4a	231,856	-	37.23	44.00	18.2%	Organic Grocer, Lobby	0.6M	15.9M	16.5M
Harborside 5	977,225	454,819	39.97	49.00	22.6%	Restaurant, Lobby	0.6M	6.4M	7.0M
111 River	566,215	129,680	40.50	52.00	28.4%	Lobby, Façade	1.3M	0.7M	2.0M
NJ Waterfront	4,908,379	1,274,363	\$38.11	\$46.62	22.2%		\$46.4M	\$103.3M	\$149.7M

<sup>(1)</sup> There can be no assumption that actual rents will not vary materially from current asking rents

In-place rents exclude DB Services (125,916 SF at \$55.67, expiring 9/30/19).

<sup>(3)</sup> Includes Harborside NY Waterway Ferry installation costs.

Includes Harborside NY Waterway Ferry Installation co.
 Does not include leasing costs, which may be material.

## Harborside Transformation

Harborside is the center of live/work/play on the New Jersey Waterfront. Future investment will solidify its position and benefit lease-up efforts





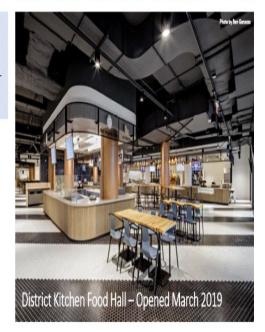
Capital Spent: \$46.4 M

Proj. Future Investment: 103.3 M

Total Project Cost: \$149.7 M

## Master Planned Amenities:

- 13,000 sq. ft. Food Hall
- Lounge & game room
- Various retailers
- Restaurants with outdoor seating



# Suburban Portfolio Repositioning - Core

Only 18 suburban assets – 2.8 MSF – remain from September 2015 portfolio. Rents in current portfolio are 21% higher than 2015 rents in those markets







### Core Suburban Markets:

## As of September 2015

<u>Market</u>	Inventory	% Leased	Rent (1)	Mkt. Share
Morris	3.1MSF	79.8%	\$24.56	23.9%
Monmouth	1.2MSF	92.9%	\$26.22	10.8%
Metropark	0.2MSF	100.0%	\$28.79	5.0%
Short Hills	0.3MSF	97.2%	\$32.37	22.5%
Total	4.8MSF	84.9%	\$25.58	

## As of January 2019

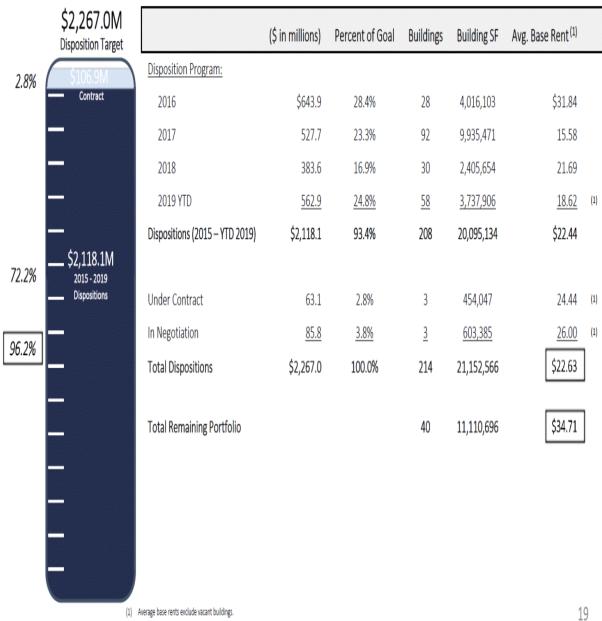
Market	Inventory	% Leased	Rent (2)	Mkt. Share
Morris	3.0MSF	78.0%	\$32.50	24.1%
Monmouth	1.2MSF	78.4%	\$30.00	10.3%
Metropark	1.1MSF	98.8%	\$37.00	32.8%
Short Hills	0.8MSF	94.4%	\$47.00	75.3%
Total	6.1MSF	84.1%	\$31.44	

<sup>(1)</sup> Weighted average base rents on leases executed for the nine months ended September 30, 2015. Statistics filed in September 30, 2015 supplemental package.

<sup>(2)</sup> Current weighted average asking rents.

## Office - Disposition Strategy & Statistics

We have made significant progress in our portfolio transformation via dispositions of non-core and JV assets and expect to finish our program in 2019. The average rent profile of our remaining office portfolio is 53.4% higher than the disposition portfolio



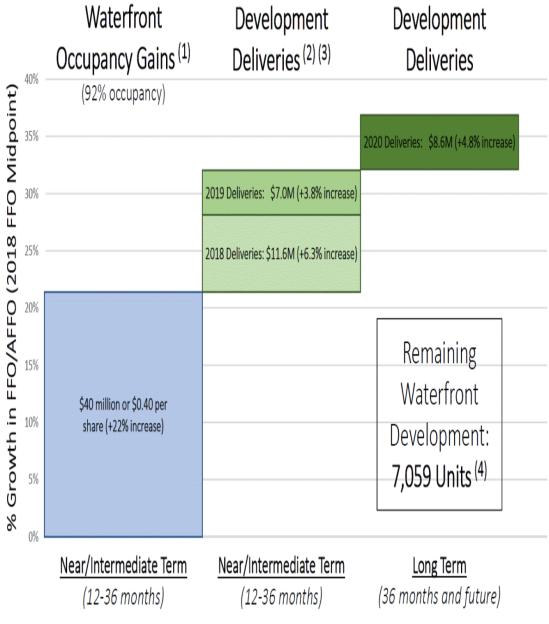
# **Debt Profile**

Management believes that utilizing Net Debt/EBITDA alone does not accurately express the real estate Loan to Value, as it ignores the composition of the underlying cash flow.

	Company X	Company Y	<u>Target</u>
Office Leverage	7.8x	7.2x – 6.3x	5.25x - 6.25x
Residential Leverage	N/A	12.0x – 10.6x	12.0x - 10.0x
Total Net Debt/EBITDA Cap Rate	7.8x 8.50%	9.0x – 8.0x 6.25%	< 8.0x ≤ 6.25%
LTV	66.3%	56% - 50%	≤ 50%
Office Portfolio SF	30.1 MSF	11.0 MSF	
Residential Portfolio Units	6,826 units	9,211 units	
Avg Residential Ownership	46.4%	80.8%	
NOI By Type:			
Residential	\$28M 8%	\$156M 42%	
Waterfront Office	82M 23%	87M 24%	
Class A Suburban Office	23M 6%	50M 14%	
Suburban Office	170M 48%	72M 20%	
Flex Parks	54M 15%		
Total	\$357M 100%	\$365M 100%	

# Drivers of Earnings Growth

Management believes that Waterfront lease-up opportunity and development deliveries can generate FFO growth of **36.9%** 



Assumes \$40 rents at 1MS

<sup>(2)</sup> Assumes aggregate 6.52% yield on developments with \$327 million in debt proceeds at weighted average rate of 4.42%.

Assumes 8.50% yield on Marriott Hotel development with \$110 million in debt proceeds at a rate of 4.75%

<sup>(4)</sup> Includes 25 Christopher Columbus (750 units), expected to stabilize 3Q 2023.

# Appendix

## **Global Definitions**

<u>Average Revenue Per Home:</u> Calculated as total apartment revenue for the quarter ended September 30, divided by the average percent occupied for the quarter ended September 30, 2018, divided by the number of apartments and divided by three.

<u>Class A Suburban</u>: Long-term hold office properties in targeted submarkets; formerly defined as Urban Core.

Consolidated Operating Communities: Wholly owned communities and communities whereby the Company has a controlling interest.

Flex Parks: Primarily office/flex properties, including any office buildings located within the respective park.

<u>Future Development:</u> Represents land inventory currently owned or controlled by the Company.

<u>Gross Asset Value (GAV)</u>: The metric represents the projected value of the Company's interest after accounting for pro rata share of 3<sup>rd</sup> party value.

Identified Repurposing Communities: Communities not currently owned by RRT, which have been identified for transfer from Mack-Cali to RRT for residential repurposing.

<u>In-Construction Communities:</u> Communities that are under construction and have not yet commenced initial leasing activities.

<u>Lease-Up Communities</u>: Communities that have commenced initial operations but have not yet achieved Project Stabilization.

<u>MCRC Capital</u>: Represents cash equity that the Company has contributed or has a future obligation to contribute to a project.

<u>Net Asset Value (NAV)</u>: The metric represents the net projected value of the Company's interest after accounting for all priority debt and equity payments. The metric includes capital invested by the Company.

Net Operating Income (NOI): Total property revenues less real estate taxes, utilities and operating expenses

<u>Non-Core</u>: Properties designated for eventual sale/disposition or repositioning/redevelopment.

Operating Communities: Communities that have achieved Project Stabilization.

<u>Predevelopment Communities:</u> Communities where the Company has commenced predevelopment activities that have a near-term projected project start.

<u>Project Completion:</u> As evidenced by a certificate of completion by a certified architect or issuance of a final or temporary certificate of occupancy.

<u>Project Stabilization:</u> Lease-Up communities that have achieved over 95 Percentage Leased for six consecutive weeks.

<u>Projected Stabilized NOI:</u> Pro forma NOI for Lease-Up, In-Construction or Future Development communities upon achieving Project Stabilization.

<u>Projected Stabilized Yield:</u> Represents Projected Stabilized NOI divided by Total Costs.

<u>Repurposing Communities</u>: Commercial holdings of the Company which have been targeted for rezoning from their existing office to new multi-family use and have a likelihood of achieving desired rezoning and project approvals.

<u>Subordinated Joint Ventures:</u> Joint Venture communities where the Company's ownership distributions are subordinate to payment of priority capital preferred returns.

<u>Suburban:</u> Long-term hold office properties (excluding Class A Suburban and Waterfront locations); formerly defined as Suburban Core

Third Party Capital: Capital invested by third parties and not Mack-Cali.

<u>Total Costs:</u> Represents full project budget, including land and developer fees, and interest expense through Project Completion.

Waterfront: Office assets located on NJ Hudson River waterfront.

## Notes: Gross & Net Asset Value (Unaudited)

- Reflects 1Q 2019 Annualized Cash NOI for office assets; projected 12-month NOI for stabilized residential assets and the projected stabilized NOI for residential assets in-construction and leaseup. See Information About Net Operating Income on page 30.
- 2) NAV is generally arrived at by calculating the estimated gross asset values for each of the Company's real estate properties, investments and other significant assets and interests, and then deducting from such amounts the corresponding net debt and third parties' interests in the assets. Gross asset values for stabilized operating multi-family real estate properties are calculated using the direct capitalization method by dividing projected net operating income for the next one year period by an estimated market capitalization rate for each property. Gross asset values for operating office properties are presented by dividing projected net operating income for the next one year period by an estimated year one imputed capitalization rate for each property. See Footnote 4 for a more detailed description of the methodology used by management to estimate gross asset values for its operating office properties. Management projects net operating income that it expects to receive for future periods from a combination of in-place lease contracts, prospective renewals of expiring leases and prospective lease-up of vacant space. Market capitalization rates are estimated for each property based on its asset class and geographic location and are based on information from recent property sale transactions as well as from publicly available information regarding unrelated third party property transactions.
- The value range is determined by adding or subtracting 0.50% to the year 1 cap rate for office properties and 0.25% to the year 1 cap rate for residential properties. Property cash flows have been reduced by credit loss reserves, leasing and base building capital expenditures, including Harborside renovations. The Waterfront valuation includes \$80 million in capital for the Harborside renovations. Additionally, the analysis includes approximately \$88 million in base building capital during the first three years of the five year discounted cash flow. The capital is allocated to physical building improvements and is estimated \$40 million at the Waterfront, \$28 million in the Class A Suburban, and \$20 million in the Suburban portfolio's, respectively. Furthermore, the analysis includes \$10 million in leasing capital budgeted in each of the Waterfront, Class A Suburban and Suburban portfolios. This is in addition to the tenant improvements, leasing commissions and capital reserves budgeted.

4)	Rentable Area (MSF)	1Q 2019 Annualized Cash NOI	Year 1 Cap Rate	In-Place Rent PSF	Market Rent PSF	Stabilized Occupancy Rate	Stabilized Cap Rate	Unlevered IRR	Value	\$ PSF
<u>Office</u>										
Hudson Waterfront	4.908	\$74.21	4.17%	\$38.82	\$46.62	92.00%	6.00%	7.00%	\$1,780	\$363
Class A Suburban	2.155	\$42.37	6.58%	37.98	40.70	92.50%	7.00%	8.00%	644	299
Suburban	4.047	\$54.53	8.88%	28.32	30.88	88.00%	8.00%	9.00%	<u>614</u>	<u>152</u>
Subtotal	11.110	\$171.11		\$34.83	\$39.74				\$3,038	\$273

The year one cap rate, applied to the 1Q 2019 Annualized Cash NOI, is derived from the present value of periodic cash flows over five years and a terminal value based on stabilized income and a market cap rate, all discounted at an unlevered internal rate of return. See Information About Net Operating Income on page 30.

The Company calculates estimated gross asset values for each of its operating office assets by taking the sum of (i) the present value of periodic cash flows over five years and (ii) a terminal value based on estimated stabilized income and a market capitalization rate at stabilization, all discounted at an unlevered internal rate of return. This value, divided by the projected net operating income for a one year period yields the year one imputed capitalization rate. Management projects the periodic cash flows over five years and the stabilized income from a combination of in-place lease contracts, prospective renewals of expiring leases and prospective lease-up of vacant space. Factors considered by management in projecting releasing and lease-up of vacant space and estimating the applicable market rental rates include: identification of leases currently being negotiated by management; historical annual leasing volumes for such property types; and comparable leases that have been executed for properties within the Company's portfolio and for competitor buildings in similar locations.

- 5) Valuations for non-core assets, which are those assets being considered for sale or disposal, or in the active marketing process, are generally based on recent contract prices for similar properties in the process of being sold, letters of intent and ongoing negotiations for properties.
- 6) Includes the Company's ownership interests in the Hyatt Regency Jersey City and two office joint venture properties.
- 7) Wegman's \$35 million asset value calculated using \$1.56 million projected 2019 cash NOI capped at 4.5%. 24 Hour Fitness \$21 million asset value calculated using \$1.06 million projected 2019 cash NOI capped at 5%. See Information About Net Operating Income on page 30.

## Notes: Gross & Net Asset Value (Unaudited)

- The value of land is based on a combination of recent or pending transactions for land parcels within our relevant markets and unrelated third parties, and sometimes may utilize land appraisals for certain markets, if available for other purposes, such as for transaction financing. Further, we consider what a land parcel's value would need to be when combined with all other development costs to yield what we believe to be an appropriate target rate of return for a development project. The per apartment unit or per square foot office space values are derived by dividing the aggregate land value by the number of potential apartment units or square feet of office space the land can accommodate. The number of potential units or square feet of office space a land parcel can accommodate is most commonly governed by either in-place governmental approvals or density regulations set forth by existing zoning guidelines.
- 9) Valuations for properties planned for or undergoing a repositioning or repurposing utilize a projected stabilized net operating income for the asset upon completion of the repositioning/repurposing activities. After applying an estimated capitalization rate to a projected stabilized net operating income, the capitalized value is next discounted back based on the projected number of periods to restabilize the asset. The discount rate applied is determined based on a risk assessment of the repositioning/repurposing activities and comparable target returns in the marketplace, and further validated by outside market sources, when available for that market. Additionally, adjustments are made to the estimated value by deducting any estimated future costs necessary to complete the planned activities, as well as adding back the discounted projected interim operating cash flows expected to be generated by the property until re-stabilization has been achieved.
- Joint venture investments are generally valued by: applying a capitalization rate to projected NOI for the joint venture's asset (which is similar to the process for valuing those assets wholly owned by the Company, as described above and previously), and deducting any joint venture level debt and any value allocable to joint venture partners' interests. Includes Roseland's last residential subordinate interest (Metropolitan at 40 Park) and commercial subordinate interests.
- The valuation approach for assets in-construction or lease-up are similar to that applied to assets undergoing repositioning/repurposing, as described above. After applying an estimated capitalization rate, currently ranging from 4.5% to 5.25%, to a projected stabilized net operating income, estimated to total approximately \$46.6 million upon completion of the construction or lease-up activities, the Company deducts any estimated future costs totaling \$565.9 million required to complete construction of the asset to arrive at an estimated value attributable to the asset. The Company then discounts the capitalized value back based on the projected number of periods to reach stabilization. The discount rate applied, currently ranging from 7% to 9.75%, is determined based on a risk assessment of the development activities and comparable target returns in the marketplace. The Company then adds back the discounted projected interim cash flows expected to be generated during the projected lease-up period to reach stabilization.
- 12) Represents the discount to stabilized value applied to assets that have not yet achieved their respective Projected Stabilized NOI due to construction, lease-up or renovation. See Information About Net Operating Income on page 30.
- 13) The residential valuation analysis totals to a Roseland NAV of \$1,814,000,000 and additional Mack-Cali residential holdings of \$118,000,000 or an aggregate \$1,932,000,000, with the company's share of this NAV of \$1,605,000,000 ("MCRC Share"). This latter amount represents the company's share of Roseland NAV, net of the \$327,000,000 attributable to Rockpoint's noncontrolling interest.
- 14) The decrease in the approximate NAV per share of \$0.27 from December 31, 2018 to March 31, 2019 is due primarily to revaluing of the company's interest in certain unconsolidated joint ventures and land parcels as well as significant transaction costs associated with the sale of the remaining Flex portfolio.

### Information About Net Asset Value (NAV)

Overall, NAV is arrived at by calculating the estimated gross asset values for each of their real estate properties, investments and other significant assets and interests, and then deducting from such amounts the corresponding net debt and third parties' interests in the assets. Gross asset values for the operating real estate properties are calculated using the direct capitalization method by dividing projected net operating income for a one year period by an estimated current capitalization rate for each property. For each operating property, management projects net operating income that it expects to receive for future periods from a combination of in-place lease contracts, prospective renewals of expiring leases and prospective lease-up of vacant space. Factors considered by management in projecting releasing and lease-up of vacant space and estimating the applicable market rental rates include: identification of leases currently being negotiated by management; historical annual leasing volumes for such property types; and comparable leases that have been executed for properties within the Registrants' portfolio and for competitor buildings in similar locations. A capitalization rate is estimated for each property based on its asset class and geographic location. Estimates of capitalization rates are based on information from recent property sale transactions as well as from publicly available information regarding unrelated third party property transactions.

The use of NAV as a measure of value is subject to certain inherent limitations. The assessment of the estimated NAV of a particular property is subjective in that it involves estimates and assumptions and can be calculated using various acceptable methods. The Company's methods of determining NAV may differ from the methods used by other companies. Accordingly, the Company's estimated NAV may not be comparable to measures used by other companies. As with any valuation methodology, the methodologies utilized by the Company in estimating NAV are based upon a number of estimates, assumptions, judgments or opinions that may or may not prove to be correct. Capitalization rates obtained from publicly available sources also are critical to the NAV calculation and are subject to the sources selected and variability of market conditions at the time. Investors in the Company are cautioned that NAV does not represent (i) the amount at which the Company's securities would trade at a national securities exchange, (ii) the amount that a security holder would obtain if he or she tried to sell his or her securities, (iii) the amount that a security holder would receive if the Company liquidated its assets and distributed the proceeds after paying all of their expenses and liabilities or (iv) the book value of the Company's real estate, which is generally based on the amortized cost of the property, subject to certain adjustments.

# Development Activity & Cash Flow Growth

\$ in millions (unaudited)

	RRT Nominal Ownership	% Leased As of: As of 3/31/19	Actual/Projected	Units	Projected Yield	Projected Stabilized NOI	Projected Share of Stabilized NOI After Debt Service
2017 Deliveries							
Urby Harborside	85.0%	95.9%	1Q 2017	762	6.72%	\$18.5	\$9.9
Chase II at Overlook Ridge	100.0%	96.1%	4Q 2016	292	6.52%	5.2	2.7
Quarry Place at Tuckahoe	100.0%	98.1%	4Q 2016	108	6.61%	2.8	<u>1.1</u>
Total 2017 Lease-Ups	90.2%	96.2%		1,162	6.66%	\$26.5	\$13.7
2018 Deliveries							
Signature Place at Morris Plains	100.0%	98.5%	1Q 2018	197	6.68%	\$3.3	\$1.4
Lofts at 40 Park	50.0%	100.0%	1Q 2018	59	6.72%	1.2	0.3
145 Front Street at City Square - Phase I	100.0%	90.7%	1Q 2018	237	6.21%	3.8	2.1
145 Front Street at City Square - Phase II	100.0%	47.7%	2Q 2018	128	6.21%	2.1	1.1
Portside 5/6	100.0%	97.3%	2Q 2018	296	6.40%	7.6	3.2
RiverHouse 11 at Port Imperial	100.0%	99.0%	3Q 2018	295	6.60%	<u>8.0</u>	<u>3.5</u>
Total 2018 Deliveries	97.6%	91.5%		1,212	6.45%	\$26.0	\$11.6
2019 Deliveries							
Marriott Hotels at Port Imperial (1)	100.0%		4Q 2018	372	8.81%	\$14.0	<u>\$8.9</u>
Total 2019 Deliveries	100.0%			372	8.81%	\$14.0	\$8.9
2020 Deliveries							
Chase III	100.0%		3Q 2020	326	6.05%	\$6.0	\$3.3
Port Imperial - Building 9	100.0%		4Q 2020	313	6.11%	9.0	4.9
PI North – Riverwalk C	40.0%		4Q 2020	360	6.11%	11.7	2.7
233 Canoe Brook Road - Apartments	100.0%		4Q 2020	<u>198</u>	5.93%	<u>5.9</u>	<u>3.0</u>
Total 2020 Deliveries	82.0%			1,197	6.06%	\$32.6	\$13.9
2022 Deliveries							
25 Christopher Columbus (The Charlotte)	100.0%		1Q 2022	<u>750</u>	5.97%	\$28.1	<u>\$14.6</u>
Total 2022 Deliveries	100.0%			750	5.97%	\$28.1	\$14.6
Total In-Construction	90.7%			2,319	6.47%	(2) \$74.7	\$37.4
Total	92.3%			4,693	6.51%	\$127.2	\$62.7

Roseland delivered Phase I (237 units) in 1Q. 2018 and envision completion of Phase II (128 units) in 3Q. 2018.
 Projected stabilized yield without the Marriott Hotels at Port Imperial is 6.07 percent.

# Residential Calculator – Harborside

### 1 Bedroom Household

		\$1	150,000	Househo	ld			\$2	00,000	Househo	ld			\$	250,000	) Househo	ld	
		al District sident		oorside sident	<u>Delt</u>	<u>a</u>	100000000000000000000000000000000000000	al District sident		oorside sident	Delt	<u>a</u>		al District sident		borside sident	Delt	<u>a</u>
Annual Household Income		\$150,000		\$150,000				\$200,000		\$200,000				\$250,000		\$250,000		
Less: Income Tax (1)																		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)			22.8%	(\$45,690)	22.8%	(\$45,690)			25.3%	(\$63,190)	25.3%	(\$63,190)		
FICA	6.7%	(10,111)	6.7%	(10,111)			5.4%	(10,836)	5.4%	(10,836)			4.33%	(10,836)	4.3%	(10,836)		
State	6.3%	(9,478)	5.0%	(7,429)	(2,049)	21.6%	6.4%	(12,803)	5.3%	(10,614)	(2,189)	17.1%	6.48%	(16,200)	5.5%	(13,799)	(2,401)	14.8%
Local	3.6%	(5,354)	0.0%	0	(5,354)	100.0%	3.6%	(7,178)	0.0%	0	(7,178)	100.0%	3.60%	(9,002)	0.0%	0	(9,002)	100.0%
Subtotal: Income Tax	36.8%	(\$55,232)	31.9%	(\$47,829)	(\$7,403)	13.4%	38.3%	(\$76,506)	33.6%	(\$67,139)	(\$9,367)	12.2%	39.7%	(\$99,227)	35.1%	(\$87,824)	(\$11,403)	11.5%
Less: Rent Class A Apartment  1 Bedroom 750 SF	\$70 PSF	(52,500)	\$50 PSF	(37,500)	(\$15,000)	28.6%	\$70 PSF	(52,500)	\$50 PSF	(37,500)	(\$15,000)	28.6%	\$70 PSF	(52,500)	\$50 PSF	(37,500)	(\$15,000)	28.6%
Disposable Income	28.2%	\$42,268	43.1%	\$64,671	\$22,403	53.0%	35.5%	\$70,994	47.7%	\$95,361	\$24,367	34.3%	39.3%	\$98,273	49.9%	\$124,676	\$26,403	26.9%

### 2 Bedroom Household

z beardoni nousenoia		\$1	150,000	Househo	old			\$2	00,000	Househo	ld	\$250,000 Household					
		al District	Har	oorside sident	<u>Del</u> t	: <u>a</u>		al District	Harl	borside sident	<u>Delta</u>		ial District	Har	borside sident	Delt	: <u>a</u>
Annual Household Income Less: Income Tax <sup>(1)</sup>		\$150,000		\$150,000				\$200,000		\$200,000			\$250,000		\$250,000		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)			22.8%	(\$45,690)	22.8%	(\$45,690)		25.3%	(\$63,190)	25.3%	(\$63,190)		
FICA	6.7%	(10,111)	6.7%	(10,111)			5.4%	(10,836)	5.4%	(10,836)		4.33%	(10,836)	4.3%	(10,836)		
State	6.3%	(9,478)	5.0%	(7,429)	(2,049)	21.6%	6.4%	(12,803)	5.3%	(10,614)	(2,189) 17.1%	6.48%	(16,200)	5.5%	(13,799)	(2,401)	14.8%
Local	3.6%	(5,354)	0.0%	0	(5,354)	100.0%	3.6%	(7,178)	0.0%	0	(7,178) 100.0%	3.60%	(9,002)	0.0%	0	(9,002)	100.0%
Subtotal: Income Tax	36.8%	(\$55,232)	31.9%	(\$47,829)	(\$7,403)	13.4%	38.3%	(\$76,506)	33.6%	(\$67,139)	(\$9,367) 12.2%	39.7%	(\$99,227)	35.1%	(\$87,824)	(\$11,403)	11.5%
Less: Rent Class A Apartment 2 Bedroom 1,050 SF	\$70 PSF	(73,500)	\$50 PSF	(52,500)	(\$21,000)	28.6%	\$70 PSF	(73,500)	\$50 PSF	(52,500)	(\$21,000) 28.6%	\$70 PSF	(73,500)	\$50 PSF	(52,500)	(\$21,000)	28.6%
Disposable Income	14.2%	\$21,268	33.1%	\$49,671	\$28,403	133.6%	25.0%	\$49,994	40.2%	\$80,361	\$30,367 60.7%	30.9%	\$77,273	43.9%	\$109,676	\$32,403	41.9%

<sup>(1)</sup> Reflects 2018 tax rates for single filers. Federal income Tax values reflect rates from US Tax Center at IRS.com, a private sector financial services company. FICA rates reflect those listed for Social Security & Medicare Withholdings on IRS.gov. New Jersey State income Tax reflect rates from the New Jersey Division of Taxation's Website. New York State Income Tax reflect rates listed on the New York State Department of Taxation and Finance's website. New York City Personal Income Taxes reflect rates listed on NYC gov.

# Residential Calculator – Hoboken

1	Ве	d٢	0	0	m	Н	0	u	S	е	h	0	ld
_	_	_	-	_	_	_	-	-	-	-	-	-	_

		\$1	150,000	Househo	ld		\$200,000 Household							\$:	250,000	) Househo	ld	
		own South sident		boken sident	<u>Delt</u>	<u>a</u>		wn South sident		boken sident	Delt	<u>a</u>		wn South sident	Hoboke	n <u>Resident</u>	Delt	<u>a</u>
Annual Household Income		\$150,000		\$150,000				\$200,000		\$200,000				\$250,000		\$250,000		
Less: Income Tax (1)																		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)			22.8%	(\$45,690)	22.8%	(\$45,690)			25.3%	(\$63,190)	25.3%	(\$63,190)		
FICA	6.7%	(10,111)	6.7%	(10,111)			5.4%	(10,836)	5.4%	(10,836)			4.33%	(10,836)	4.3%	(10,836)		
State	6.3%	(9,478)	5.0%	(7,429)	(2,049)	21.6%	6.4%	(12,803)	5.3%	(10,614)	(2,189)	17.1%	6.48%	(16,200)	5.5%	(13,799)	(2,401)	14.8%
Local	3.6%	(5,354)	0.0%	0	(5,354)	100.0%	3.6%	(7,178)	0.0%	0	(7,178)	100.0%	3.60%	(9,002)	0.0%	0	(9,002)	100.0%
Subtotal: Income Tax	36.8%	(\$55,232)	31.9%	(\$47,829)	(\$7,403)	13.4%	38.3%	(\$76,506)	33.6%	(\$67,139)	(\$9,367)	12.2%	39.7%	(\$99,227)	35.1%	(\$87,824)	(\$11,403)	11.5%
Less: Rent Class A Apartment 1 Bedroom 750 SF	\$80 PSF	(60,000)	\$55 PSF	(41,250)	(\$18,750)	31.3%	\$80 PSF	(60,000)	\$55 PSF	(41,250)	(\$18,750)	31.3%	\$80 PSF	(60,000)	\$55 PSF	(41,250)	(\$18,750)	31.3%
Disposable Income	23.2%	\$34,768	40.6%	\$60,921	\$26,153	75.2%	31.7%	\$63,494	45.8%	\$91,611	\$28,117	44.3%	36.3%	\$90,773	48.4%	\$120,926	\$30,153	33.2%

### 2 Bedroom Household

2 Dearboill Household	***************************************																	
		\$:	150,000	Househo	old			\$2	00,000	Househo	ld			\$	250,000	) Househo	ld	
		wn South sident		boken sident	<u>De</u>	<u>ta</u>		wn South sident		boken sident	<u>Delt</u>	<u>a</u>		wn South sident	Hoboke	n <u>Resident</u>	<u>Delt:</u>	<u>a</u>
Annual Household Income Less: Income Tax <sup>(1)</sup>		\$150,000		\$150,000				\$200,000		\$200,000				\$250,000		\$250,000		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)			22.8%	(\$45,690)	22.8%	(\$45,690)			25.3%	(\$63,190)	25.3%	(\$63,190)	*	
FICA State	6.7% 6.3%	(10,111) (9,478)	6.7% 5.0%	(10,111) (7,429)	(2,049)	21.6%	5.4% 6.4%	(10,836) (12,803)	5.4% 5.3%	(10,836) (10,614)	(2,189)	17.1%	4.33% 6.48%	(10,836) (16,200)	4.3% 5.5%	(10,836) (13,799)	(2,401)	14.8%
Local Subtotal: Income Tax	3.6% 36.8%	(5,354) (\$55,232)	0.0% 31.9%	<u>0</u> (\$47,829)	(\$7,403)		3.6% 38.3%	(7,178) (\$76,506)	0.0% 33.6%	<u>0</u> (\$67,139)	(7,178) (\$9,367)		3.60% 39.7%	(9,002) (\$99,227)	0.0% 35.1%	<u>0</u> (\$87,824)	(9,002) (\$11,403)	
Less: Rent Class A Apartment 2 Bedroom 1.050 SF	\$80 PSF	(84,000)	\$55 PSF	(57,750)	(\$26,250)		\$80 PSF	(84,000)	\$55 PSF	(57,750)	(\$26,250)		\$80 PSF	(84,000)	\$55 PSF	(57,750)	(\$26,250)	31.3%
Disposable Income	7.2%	\$10,768	29.6%	\$44,421	\$33,653	312.5%	19.7%	\$39,494	37.6%	\$75,111	\$35,617	90.2%	26.7%	\$66,773	41.8%	\$104,426	\$37,653	56.4%

<sup>(1)</sup> Reflects 2018 tax rates for single filers. Federal income Tax values reflect rates from US Tax Center at IRS.com, a private sector financial services company. FICA rates reflect those listed for Social Security & Medicare Withholdings on IRS.gov. New Jersey State Income Tax reflect rates from the New Jersey Division of Taxation's Website. New York State Income Tax reflect rates listed on the New York State Department of Taxation and Finance's website. New York City Personal income Taxes reflect rates listed on NYC gov.

# Residential Calculator – Port Imperial

#### 1 Bedroom Household

		\$:	150,000	Househo	old			\$2	00,000	Househol	d			\$:	250,000	Househo	ld	
		dtown		Imperial sident	Delt	<u>a</u>		dtown sident		Imperial sident	<u>Delt</u>	<u>a</u>	100000000000000000000000000000000000000	dtown sident		Imperial sident	Delt	<u>a</u>
Annual Household Income Less: Income Tax <sup>(1)</sup>		\$150,000		\$150,000				\$200,000		\$200,000				\$250,000		\$250,000		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)	,		22.8%	(\$45,690)	22.8%	(\$45,690)			25.3%	(\$63,190)	25.3%	(\$63,190)		
FICA	6.7%	(10,111)	6.7%	(10,111)			5.4%	(10,836)	5.4%	(10,836)			4.33%	(10,836)	4.3%	(10,836)		
State	6.3%	(9,478)	5.0%	(7,429)	(2,049)	21.6%	6.4%	(12,803)	5.3%	(10,614)	(2,189)	17.1%	6.48%	(16,200)	5.5%	(13,799)	(2,401)	14.8%
Local Subtotal: Income Tax	3.6% 36.8%	(\$55,232)	0.0% 31.9%	<u>0</u> (\$47,829)	(\$7,403)	100.0% 13.4%	3.6% 38.3%	(7,178) (\$76,506)	0.0% 33.6%	<u>0</u> (\$67,139)	(7,178) (\$9,367)		3.60% 39.7%	(9,002) (\$99,227)	0.0% 35.1%	<u>0</u> (\$87,824)	(9,002) (\$11,403)	
Less: Rent Class A Apartment 1 Bedroom 750 SF	\$75 PSF	(56,250)	\$42 PSF	(31,500)	(\$24,750)	44.0%	\$75 PSF	(56,250)	\$42 PSF	(31,500)	(\$24,750)	44.0%	\$75 PSF	(56,250)	\$42 PSF	(31,500)	(\$24,750)	44.0%
Disposable Income	25.7%	\$38,518	47.1%	\$70,671	\$32,153	83.5%	33.6%	\$67,244	50.7%	\$101,361	\$34,117	50.7%	37.8%	\$94,523	52.3%	\$130,676	\$36,153	38.2%

### 2 Bedroom Household

2 beardon nouschold	\$150,000 Household					\$200,000 Household					\$250,000 Household							
		dtown sident		mperial sident	<u>Del</u>	t <u>a</u>		dtown sident		mperial sident	<u>Delt</u>	<u>a</u>		dtown		Imperial sident	<u>Delt</u>	<u>a</u>
Annual Household Income Less: Income Tax <sup>(1)</sup>		\$150,000		\$150,000				\$200,000		\$200,000				\$250,000		\$250,000		
Federal	20.2%	(\$30,290)	20.2%	(\$30,290)			22.8%	(\$45,690)	22.8%	(\$45,690)			25.3%	(\$63,190)	25.3%	(\$63,190)		,
FICA	6.7%	(10,111)	6.7%	(10,111)			5.4%	(10,836)	5.4%	(10,836)			4.33%	(10,836)	4.3%	(10,836)		
State	6.3%	(9,478)	5.0%	(7,429)	(2,049)	21.6%	6.4%	(12,803)	5.3%	(10,614)	(2,189)	17.1%	6.48%	(16,200)	5.5%	(13,799)	(2,401)	14.8%
Local	3.6%	(5,354)	0.0%	0	(5,354)	100.0%	3.6%	(7,178)	0.0%	0	(7,178)	100.0%	3.60%	(9,002)	0.0%	0	(9,002)	100.0%
Subtotal: Income Tax	36.8%	(\$55,232)	31.9%	(\$47,829)	(\$7,403)	13.4%	38.3%	(\$76,506)	33.6%	(\$67,139)	(\$9,367)	12.2%	39.7%	(\$99,227)	35.1%	(\$87,824)	(\$11,403)	11.5%
Less: Rent Class A Apartment 2 Bedroom 1.050 SF	\$75 PSF	(78,750)	\$42 PSF	(44,100)	(\$34,650)	44.0%	\$75 PSF	(78,750)	\$42 PSF	(44,100)	(\$34,650)	44.0%	\$75 PSF	(78,750)	\$42 PSF	(44,100)	(\$34,650)	44.0%
Disposable Income	10.7%	\$16,018	38.7%	\$58,071	\$42,053	262.5%	22.4%	\$44,744	44.4%	\$88,761	\$44,017	98.4%	28.8%	\$72,023	47.2%	\$118,076	\$46,053	63.9%

<sup>(1)</sup> Reflects 2018 tax rates for single filers. Federal income Tax values reflect rates from US Tax Center at IRS.com, a private sector financial services company. FICA rates reflect those listed for Social Security & Medicare Withholdings on IRS.gov. New Jersey State Income Tax reflect rates from the New Jersey Division of Taxation's Website. New York State Income Tax reflect rates listed on the New York State Department of Taxation and Finance's website. New York City Personal income Taxes reflect rates listed on NYC gov.

# Information About Net Operating Income (NOI)

Reconciliation of Net Income to Net Operating Income (NOI)

\$ in thousands (unaudited)

		1Q 2019		1Q 2019
	Office/Corp	Roseland	Total	Annualized
Net Income	\$271,994	\$3,600	\$275,594	\$1,102,376
Deduct:				
Real estate services income	(112)	(3,730)	(3,842)	(15,368)
Interest and other investment loss (income)	(673)	(151)	(824)	(3,296)
Equity in (earnings) loss of unconsolidated joint ventures	(721)	1,402	681	2,724
Gain on change of control of interests		(13,790)	(13,790)	(55,160)
Realized (gains) losses and unrealized losses on disposition	(268,096)	(13)	(268,109)	(1,072,436)
Gain on sale of land/other				
(Gain) on sale of investment in unconsolidated joint ventures	(903)		(903)	(3,612)
(Gain) loss from early extinguishment of debt, net	(1,311)		(1,311)	(5,244)
Add:				
Real estate services expenses	53	4,213	4,266	17,064
Leasing personnel costs	742		742	2,968
General and administrative (1)	9,397	3,196	12,593	50,372
Depreciation and amortization	32,989	15,057	48,046	192,184
Interest expense	15,707	9,067	24,774	99,096
Land Impairments				
Net Operating Income (NOI)	\$59,066	\$18,851	\$77,917	\$311,668
Add:	-			
CLI Share of Unconsolidated JV GAAP NOI			7,385	29,540
Remaining general and administrative			(1,052)	(4,208)
Total Portfolio NOI (as reported on p. 6)			\$84,250	\$337,000

### Definition of: Net Operating Income (NOI)

NOI represents total revenues less total operating expenses, as reconciled to net income above. The Company considers NOI to be a meaningful non-GAAP financial measure for making decisions and assessing unlevered performance of its property types and markets, as it relates to total return on assets, as opposed to levered return on equity. As properties are considered for sale and acquisition based on NOI estimates and projections, the Company utilizes this measure to make investment decisions, as well as compare the performance of its assets to those of its peers. NOI should not be considered a substitute for net income, and the Company's use of NOI may not be comparable to similarly titled measures used by other companies. The Company calculates NOI before any allocations to noncontrolling interests, as those interests do not effect the overall performance of the individuals assets being measured and assessed.

#### Notes

<sup>(1)</sup> Adjustment reflects non-real estate overhead general and administrative expense.